#### 10th Contract Review Committee - Outline of Proceedings

Okinawa Institute of Science and Technology Graduate University

1. Date/Time August 5, 2016 (Friday) 13:50 to 16:30

2. Venue Meeting Room 1, Conference Center (OIST)

3. Committee members present Shin Katada, Hidemitsu Sakihama, Itaru Shimizu, Hideaki Tanaka,

Toshiaki Tada, Masahiro Toyooka, Susumu Namerikawa

- 4. Summary of Proceedings
- o Election of the Chair of the Committee

Mr. Tanaka was chosen for the chairperson by the member of the committee according to Article 3.3 of "Okinawa Institute of Science and Technology School Corporation Detailed Stipulation for the Contract Review Committee", and it was confirmed.

#### Outline of OIST

The secretariat gave an outline explanation of OIST.

o Report of improvements of contract from past committee

The secretariat explained improvements of contract based on the past committee.

- o Items for review
- (1) Selection of items for deliberation

Mr. Tanaka sampled up three contracts out of the 469 contracts for the review based on contract types.

(1 construction, 2 services)

#### Reasons for selection of the items

Committee member: Mr. Tanaka

## [1] Expansion Work of Power and Heat Source in Server Room (Phase 3) (Electrical)

The contract is made by competitive tender, and the ratio of tender is 100%.

It seems no particularity in the electrical work.

### [2] Maintenance and Support Service for OIST's New Financial System

The contract price is expensive.

It seems no particularity in a system for financial accounting.

## [3] Execution Design for Lab.4

OIST has learned the know-hows from the past designs.

What devise and improvements have been taken to the contract through the past designs?

- (2) Review on individual items
- 1. Competitive bidding item
- [1] Expansion Work of Power and Heat Source in Server Room (Phase 3) (Electrical)

Opinions and comments of committee	Explanation from secretariat, etc.
How many companies can conduct the	We expect about 30 companies would be able to
expansion work in Okinawa?	conduct the work.
	We do not set hard conditions for participation to
	the bidding.
Have you asked reasons for not tendering to the	No, we haven't.
companies?	It could be one of the reasons for not tendering
	that it would take long time to understand what
	research have been conducted in the labs, what
	electrical system has been set in the existing
	labs, and reviewing drawing of all labs etc.
	Therefore, we assume that other companies
	participate in the bidding only to check
	proceeding supposing the contractor would win
	the bidding.
There would be the case that you could not	
guarantee competitiveness due to a few bidding.	
However, you need to provide companies more	
detailed explanation of this work or set longer	
time to prepare enough for this tender to	
guarantee the competitiveness. Otherwise, you	
would make contract with one particular	
company. When making contract with one	_
particular company, negotiated contract would	
be one of ideas if there would be rational	
reasons.	
OIST needs to consider finding measures to get	
more participants to this less particularity work.	
For example, making design clear and	
understand easily, or negotiate the contract price	
with companies by using negotiated contract.	

About management of organization. Are there	Negotiated contract is stipulated in the 'Contract
any changes in contract between the time of	Management Stipulations' of OIST. We basically
independent administrative corporation and	conduct as same tendering/ contract as the time
present as a private school?	of independent administrative corporation.
Private schools usually take measures to	
negotiate for cheaper price like as negotiated	
contract. Would it possible to take same	
measures in OIST? Independent administrative	
corporation might be criticized as lack of	
transparency and competitiveness on contract.	
Is 'Contract Management Stipulation' the	'The Contract Management Stipulation' is
standard established by OIST, and able to revise	established by OIST. It could be taken as
it by your own? Or, is it the standard established	revisable stipulation by us unless departing from
by both the government and OIST and has	the public perception.
enforcement and unable to breakaway?	However, it is stated in 'the Guideline for the
	Granting of Subsidies to the OIST' that 'If OIST
	makes a purchase, outsources work or concludes
	another contract in order to execute a subsidized
	project, it must do so by general competitive
	bidding'. Therefore, the guideline might be
	needed to accommodate to conduct negotiation
	for the contract which should be made by
	competitive bidding.
If the stipulation avoids cost-saving, OIST needs	
to consider developing it to be more rational.	
Measures for cost-saving are required supposing	_
that the facilities would expand in the future.	
OIST subsidy is subject to 'The Act on	Yes.
Rationalization of Budgetary Spending on	
Subsidies'. Is OIST also subject to BoA audit?	

The stipulation could be change by OIST
approval system (Kessai). However, OIST
complies with contract regulation of the act and
the guideline, and is subject to BoA audit.
Therefore, flexibility of the rule of negotiated
contract is more like presence or absence of
reasonable explanation of the contract than the
regulation/ guideline problem.

# 2. Negotiated contract

# [2] Maintenance and Support Service for OIST's New Financial System

Opinions and comments of committee	Explanation from secretariat, etc.
Did the old system unable to use anymore?	The old system has been used since 2011, the
	establishment of OIST SC, until FY2015. The
	system was small package software for smaller
	business. Therefore, the system will not be able
	to meet the future expansion of OIST, and we
	decided to introduce new system.
What accounting standard does OIST use on the	OIST uses its own accounting standard which is
new system?	similar to the one incorporated administrative
	corporation.
Are there any particular features on the	The difference between the independent
standard?	administrative corporation and OIST is that the
It is unreasonable to make it negotiated contract	system needs to be supported in English. We
if there is no particular feature on accounting	need not only to install the existing software but
system or the standard.	also to customize it according to the needs of
	non-Japanese staff.
New accounting standard of independent	There is no link to the standard of independent
administrative corporation was established by	administrative corporation. OIST has its own
revision of 'the General Rule Act for	standard.
Independent Administrative Corporations'. Has	
OIST changed its standard according to the	
revision?	
There is no particularity on the OIST standard	Yes, it is.
but making the system responsive to English is	
the special feature of the system.	

Do you know any other organizations which use	Some companies probably use the system.
the system responsive to English?	We believe there are nearly no organizations
	using.
Would it possible to set the payment based on	New system has just launched, and monthly
performance of the maintenance? It might be one	service support time exceeds the time under the
possibility to make the payment cheaper if the	contract. However, the vendor would not be able
vendor get used to the maintenance work.	to charge for exceeding time.
	We compared the maintenance fee over the next
	5 years, and we expect it will be decreased
	eventually after 2 <sup>nd</sup> year.

# [3] Execution Design for Lab.4

Opinions and comments of committee	Explanation from secretariat, etc.
OIST has made similar contracts for designs of	We didn't calculate the cost by dimension.
the buildings so far. Compared to the past	An initial estimate is along with the guideline
contracts, is cost per dimension, for example, as	from MLIT and MEXT, and we set the target
same as the past cases?	price as the reason above.
	We got competitive quotes from companies
	3times because the budget from government was
	less than the price we expected. However, the
	cost hadn't been changed, and we got the quotes
	3times and tried to negotiate to reduce the cost.
Did the same design office work for the	The design office work for almost all the
buildings in the past? Has other office or	buildings in campus including housing. Before
companies work for design?	OIST was established, CAO offered contractor
	publicly and selected the designer and
	formulator for the Lab.1 to 3. The contract lasts
	since then.
Do you mean that the present contractor was	There were about 5 participants for the initial
selected by proposal bidding, and lasts since	bidding, and 3 for proposal bidding of selection
then?	of designer last year.
What was particular point or reason of selection	The contractor received good recognition of
of the present contractor?	deep understanding of the lab buildings, and
	their proposal for high flexibility for the future
	research.

Would it possible to change contractor?	We told participants of proposal bidding for
	Lab.4 that there would be the case that we could
	ask you for the design of lab.5 and so on.
OIST should keep document for the rationality	Thank you for your advice.
of the contract price including its process and	
negotiation if there would be the possibility of	
changing the contractor.	
Is it mentioned on the subscription of entries that	Yes, it is.
the contractor of the basic design, selected by	
proposal bidding, might get the contract of the	
actual design as well?	
Do you mean that the contractor would be	Yes.
prioritized not to the construction of Lab.4 but to	
design for buildings after Lab.5 as expansion	
planning?	

- (3) Consultation to the committee member
  The secretariat asked the committee member for advice to the negotiation of price for reagent kit of genome sequencer.
- (4) Schedule for the next committee / the committee member responsible for selection of items The secretariat explained the following schedule and it was approved. The next committee is planned to be held in Tokyo, January 2017.

The committee member responsible for the selection for the next meeting is planned as Mr. Namerikawa.

 $(Sakihama \rightarrow Katada \rightarrow Tada \rightarrow Tanaka \rightarrow \underline{Namerikawa} \rightarrow Toyooka \rightarrow Shimizu)$